



by Brad Ruttman

It was very difficult to choose the one thing I wish I knew before taking command. After 8 years of operational and strategic level command, there are so many. However, there is one in particular that I never thought that I would say as a military member: to be the best leader you can possibly be, you have to see the best in people first.

For most in the military, we grow up in the tactical realm where we formulate “the way it should be” in our brain. The idea that someday, “when I’m in charge, I’m going to do it

right.” After actually taking command, we find out it’s really more complicated than we thought.

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